

UNIVERSITY ADMINISTRATION

Nicholas S. Zeppos, Chancellor



Chancellor Nicholas S. Zeppos was raised in Milwaukee, where he spent many an afternoon watching the great Hank Aaron of the Braves slug home runs in the old County Stadium.

Named Vanderbilt's eighth chancellor in 2008, Zeppos has taken a keen interest in athletics at Vanderbilt during his more than two decades at the university.

"I don't do the operations," Zeppos said. "I don't call the plays, I don't throw the passes. I see my job as simply trying to do whatever I can to support all of the talented people who do these things."

This support has included the endorsement of an athletics capital improvement plan expected to surpass \$50 million, which orchestrates efforts to improve the student experience for athletes and assists with recruiting.

"One thing I consider the ultimate compliment is when a coach calls me and says, Tve got a couple of recruits here. Could you meet them?"

A distinguished legal scholar, teacher and executive, Zeppos served from 2002 to February 2008 as Vanderbilt's chief academic officer, overseeing the university's undergraduate, graduate and professional education programs and research in liberal arts and sciences, engineering, music, education, business, law and divinity. As provost and vice chancellor, he chaired Vanderbilt's budgeting and capital planning council, as well as oversaw the dean of students and dean of admissions.

Zeppos has led a number of important initiatives at Vanderbilt, including the planning process for The Ingram Commons, a landmark transformation of the first-year experience; the Strategic Academic Planning Group; innovative efforts in undergraduate admissions and financial aid; and the development of new programs in Jewish studies, law and economics and genetics, among others.

In a bold move to strength Vanderbilt's commitment to admitting undergraduates on the basis of accomplishment and achievement, rather than their ability to pay, Zeppos significantly expanded the financial aid program in 2009. By replacing undergraduate, need-based loans with grant and scholarship assistance, the university opened its doors wider to highly talented and qualified students of all economic, cultural and geographical backgrounds. The expanded aid program is funded by a combination of strategic budget allocations, the university's Shape the Future fundraising campaign, which under Zeppos' leadership raised over \$1.9 billion, and the current Opportunity Vanderbilt campaign.

Zeppos was recognized with five teaching awards at the law school before serving as an associate dean, associate provost, and provost and vice chancellor for academic affairs. He also served as interim chancellor for eight months prior to being formally appointed as Vanderbilt's eighth chancellor on March 1, 2008.

Zeppos is the Vice President of the 2013-14 executive committee of the Southeastern Conference and has been named President-elect for the 2014-16 term.

In the Nashville community, Zeppos serves on the boards of the Nashville Area Chamber of Commerce and the Nashville Public Education Foundation. He also serves on the National Security Higher Education Advisory Board and the Freedom Forum Diversity Institute Board.

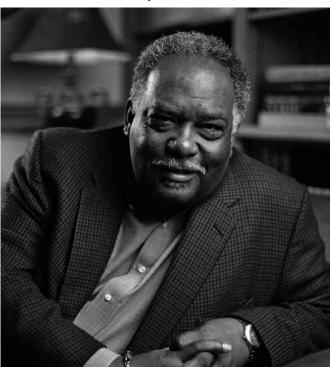
From 1982 to 1987, Zeppos practiced law in Washington, D.C., at the United States Department of Justice and at Wilmer, Cutler & Pickering, where he specialized in appellate litigation involving complex regulatory, statutory and constitutional matters.

Zeppos is a 1979 magna cum laude graduate of the University of Wisconsin Law School, where he served as editor in chief of the Wisconsin Law Review and was selected as the outstanding graduate of his class. He studied history during his undergraduate years at the university, where he was a 1976 Phi Beta Kappa graduate.

He is married to Lydia A. Howarth, a graduate of the University of Chicago and Lawrence University, who is an editor. They have two sons, Benjamin and Nicholas.



David Williams II, Vice Chancellor for University Affairs and Athletics



An intregal part of the Commodore athletics community for the last decade, David Williams II serves in a full-time role as Athletics Director at Vanderbilt University.

Williams ranks among the university's most prominent leaders, serving in numerous capacities since arriving in Nashville in 2000. Aside from his role in McGugin Center, Williams holds the titles of Vice Chancellor for University Affairs and Athletics and law professor at Vanderbilt.

He also is active with the SEC and NCAA in matters of negotiations. reforms, regulations and planning.

Williams has guided Vanderbilt Athletics since 2003 when the Board of Trustees and its administration accepted an initiative to more fully integrate Commodore athletics into the total Vanderbilt student life experience.

Today, Williams has firmly placed his stamp on the program, and has positioned Vanderbilt Athletics among the most innovative in the nation. The cumulative grade point for Vanderbilt student-athletes has continued to improve through Williams' tenure, reaching its highest level in more than two decades. Competitive successes, such as back-to-back bowl appearances in football, recent SEC titles in baseball and women's cross country, is becoming an expectation on campus. Individual accomplishment has been increasing, with 11 Vanderbilt athletes being selected in the first round of their respective professional drafts in the last nine years.

Williams also demonstrated his leadership within the Vanderbilt program by orchestrating successful searches for exceptional coaches to guide Commodore sports. In December 2010, he entited University of Maryland Assistant Head Coach and Offensive Coordinator James Franklin to become the 27th head coach in Vanderbilt football history - and the first African-American head coach to guide a revenue sport on campus. Since the hiring, Franklin has been a smashing success and had their best singleseason record since the university joined the SEC as a charter member in

Williams also directed the search for new men's golf coach Scott Limbaugh, who guided his first Vanderbilt squad to the NCAA Regional Championships.

Williams has kept top coaches and staffs on campus. In recent months, he orchestrated extensions for baseball coach Tim Corbin and men's tennis coach Ian Duvenhage. He also worked to retain Franklin's

coaches after the team's 9-4 success in 2012. As the 2013 season approaches, Vanderbilt is the only SEC squad with its entire football coaching staff intact.

Williams has addressed numerous facility upgrades, including an extensive refurbishing of Vanderbilt Stadium and football locker rooms, expansion of Hawkins Field, addition of new tennis courts and amenities at Brownlee O. Currey Tennis Center and renovations in Memorial Gym, the Hendrix Room and the McGugin Center. This October, several Vanderbilt teams will start using a new on-campus indoor multipurpose facility that will house an eight-lane track complex and regulation football field.

An initiative to allow more overseas travel and study for Vanderbilt teams and student-athletes also has become reality during Williams' tenure.

In association with Vanderbilt Athletics, Williams has served as a member of the SEC team that negotiated recent ESPN and CBS television partner contracts, and is beginning the final year of a four-year term on the NCAA Division I Academic Cabinet. He also serves as Chair of the NCAA Infraction Appeals Committee and is a member of the Enforcement Working Group.

Williams joined Vanderbilt from The Ohio State University in 2000 as Vice Chancellor, General Counsel and University Secretary. His role expanded to Vanderbilt Athletics in 2002.

Williams served numerous administrative roles at Ohio State over 14 years. When he accepted the Vanderbilt role, Williams was Vice President of Student and Urban/Community Affairs and Professor of Law at Ohio

A native of Detroit, Williams received a Bachelor of Science in Social Science and Master of Arts in Education from Northern Michigan University where he ran track. He also earned a Master of Business Administration and a Doctor of Jurisprudence from the University of Detroit, and an L.L.M. in taxation from New York University. Before entering law school, Williams spent 10 years as a teacher and coach in the Detroit public school system.

Williams has taught at the law schools of the University of Detroit, Capital University, Ohio State and Vanderbilt, and twice directed the Ohio State Law Program in Oxford, England. He was elected outstanding law professor at both the University of Detroit and The Ohio State University.

Williams is active in the Nashville area community, serving as a board member with several organizations.

Currently, Williams is serving a second term on Nashville Mayor Karl Dean's Procurement Standards Board. He is also a former two-term member of the Nashville branch of the Atlanta Federal Reserve Board.

Williams and his wife, Gail, have four children: Erika, who is a grade school teacher in Detroit and graduate of Eastern Michigan University; David Williams III, who is a two-time graduate of Bowling Green State University, and is an academic counselor at Michigan State where he is working toward a doctorate; Samantha, who is a graduate of Brown University where she competed in swimming, is now working in the U.S. Senate; and Nick, who will enroll this fall at High Point (N.C.) University after graduating from University School of Nashville. Nick was selected as USN's 2012-13 co-Athlete of the Year after competing in cross country, basketball, track and soccer-

Williams' wife, Gail, is a graduate of the University of Michigan and the University of Detroit College of Law and serves as the Associate Director of Community Relations of Vanderbilt. She is a past president and current board member of the University School of Nashville Board of Trustees and is the past Chair of the Metro Transit Authority where she continues to serve as a board member. In addition, Gail serves on the Boards of many non-profit organizations, including The Frist Center, The Women's Fund Advisory Board, and the YWCA.