



# UNIVERSITY ADMINISTRATION

## Nicholas S. Zeppos, Chancellor



Chancellor Nicholas S. Zeppos was raised in Milwaukee, where he spent many an afternoon watching the great Hank Aaron of the Braves slug home runs in the old County Stadium.

Named Vanderbilt's eighth chancellor in 2008, Zeppos has taken a keen interest in athletics at Vanderbilt during his more than two decades at the university.

"I don't do the operations," Zeppos said. "I don't call the plays, I don't throw the passes. I see my job as simply trying to do whatever I can to support all of the talented people who do these things."

This support has included the endorsement of an athletics capital improvement plan expected to surpass \$50 million, which orchestrates efforts to improve the student experience for athletes and assists with recruiting.

"One thing I consider the ultimate compliment is when a coach calls me and says, 'I've got a couple of recruits here. Could you meet them?'"

A distinguished legal scholar, teacher and executive, Zeppos served from 2002 to February 2008 as Vanderbilt's chief academic officer, overseeing the university's undergraduate, graduate and professional education programs and research in liberal arts and sciences, engineering, music, education, business, law and divinity. As provost and vice chancellor, he chaired Vanderbilt's budgeting and capital planning council, as well as oversaw

the dean of students and dean of admissions.

Zeppos has led a number of important initiatives at Vanderbilt, including the planning process for The Ingram Commons, a landmark transformation of the first-year experience; the Strategic Academic Planning Group; innovative efforts in undergraduate admissions and financial aid; and the development of new programs in Jewish studies, law and economics and genetics, among others.

In a bold move to strengthen Vanderbilt's commitment to admitting undergraduates on the basis of accomplishment and achievement, rather than their ability to pay, Zeppos significantly expanded the financial aid program in 2009. By replacing undergraduate, need-based loans with grant and scholarship assistance, the university opened its doors wider to highly talented and qualified students of all economic, cultural and geographical backgrounds. The expanded aid program is funded by a combination of strategic budget allocations, the university's Shape the Future fundraising campaign, which under Zeppos' leadership raised over \$1.9 billion, and the current Opportunity Vanderbilt campaign.

Zeppos was recognized with five teaching awards at the law school before serving as an associate dean, associate provost, and provost and vice chancellor for academic affairs. He also served as interim chancellor for eight months prior to being formally appointed as Vanderbilt's eighth chancellor on March 1, 2008.

Zeppos is the Vice President of the 2012-13 executive committee of the Southeastern Conference.

In the Nashville community, Zeppos serves on the boards of the Nashville Area Chamber of Commerce and the Nashville Public Education Foundation. He also serves on the National Security Higher Education Advisory Board and the Freedom Forum Diversity Institute Board.

From 1982 to 1987, Zeppos practiced law in Washington, D.C., at the United States Department of Justice and at Wilmer, Cutler & Pickering, where he specialized in appellate litigation involving complex regulatory, statutory and constitutional matters.

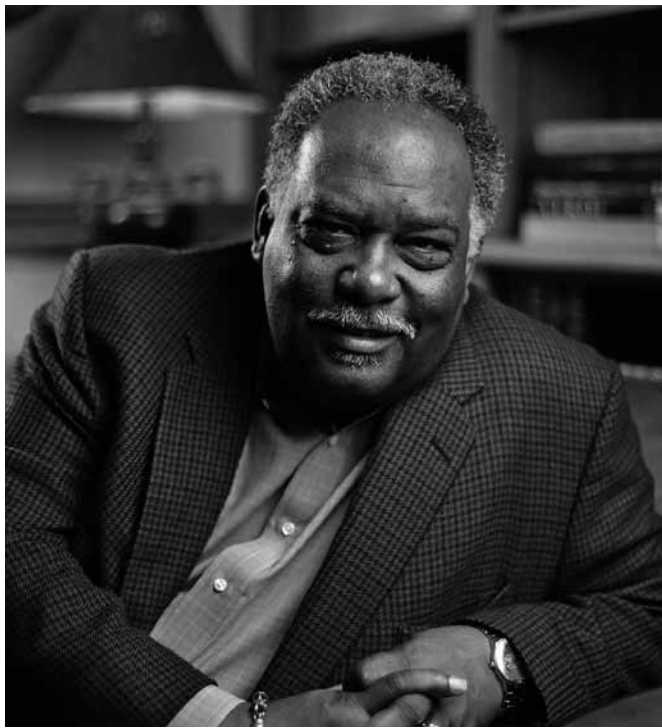
Zeppos is a 1979 magna cum laude graduate of the University of Wisconsin Law School, where he served as editor in chief of the Wisconsin Law Review and was selected as the outstanding graduate of his class. He studied history during his undergraduate years at the university, where he was a 1976 Phi Beta Kappa graduate.

He is married to Lydia A. Howarth, a graduate of the University of Chicago and Lawrence University, who is an editor. They have two sons, Benjamin and Nicholas.



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## David Williams II, Vice Chancellor for University Affairs and Athletics



Vice Chancellor of University Affairs and Athletics David Williams II guides the Vanderbilt Athletics, Recreation, Intramural, and Club Sports programs.

In December 2011, Williams demonstrated his leadership by orchestrating the thorough search that led to Maryland associate head coach James Franklin becoming Vanderbilt's 27th head coach.

Whether supporting coaches and student-athletes, presiding over important activities, or debating strategic policy changes in Commodore athletics, Williams plays a key leadership role in the administration of Vanderbilt Athletics.

Since 2003, Williams has guided Vanderbilt Athletics into a bold new direction. Under Williams, the Vanderbilt program has had many successes on and off the field of competition. Williams has directed an initiative to more fully integrate Commodore athletics into the total Vanderbilt student life experience.

Today, Williams has firmly placed his stamp on the program, and has positioned Vanderbilt Athletics among the most innovative in the nation. The cumulative grade point for Vanderbilt student-athletes has continued to improve through Williams' tenure, reaching its highest level in more than two decades. Competitive success, such as the first-ever Southeastern Conference championship won by the women's cross country team in 2011-12, is becoming an expectation on campus. Individual accomplishment has been increasing, with 11 Vanderbilt athletes being selected in the first round of their respective professional sports in the last eight years.

Williams has overseen the recruitment and hiring of nine outstanding head coaches. Williams also has addressed numerous facility upgrades, including an extensive refurbishing of Vanderbilt Stadium and football locker rooms, expansion of Hawkins Field, addition of new tennis courts and amenities at Brownlee O. Currey Center and renovations in Memorial Gym, the Hendrix Room and the McGugin Center. In addition to the facility upgrades, he is also leading the charge to build a new indoor multipurpose facility that will be used by several Vanderbilt teams and will house an indoor track and 100-yard football field. Under his guidance, a program was started to allow more overseas travel and study for Commodore teams and student-athletes.

Williams' campus activities also include being a tenured full professor at the School of Law, where he teaches Tax Law, Sports Law and Education Law. He has also taught a class on Law and Higher Education at Peabody College, and occasional courses in the undergraduate curriculum.

Williams has reached outside of the Vanderbilt community in the area of intercollegiate sports. Williams served as a member of the SEC team that negotiated

the recent SEC/ESPN/CBS contract, and is beginning his third year of a four-year term on the NCAA Division I Academic Cabinet.

He also serves as Chairman of the NCAA Infraction Appeals Committee and is a member of the Enforcement Working Group appointed by NCAA President Mark A. Emmert.

Williams was named Vice Chancellor, General Counsel and Secretary of Vanderbilt in 2000. His role moved toward administration of Vanderbilt student affairs and athletics in 2002.

Williams came to Vanderbilt after serving in numerous administrative roles at Ohio State over a 14-year period. When he accepted the Vanderbilt role, Williams was Vice President of Student and Urban/Community Affairs and Professor of Law at Ohio State.

A native of Detroit, Michigan, Williams received a Bachelor of Science in Social Science and Master of Arts in Education from Northern Michigan University where he was a member of the track team. He also earned a Master of Business Administration and a Doctor of Jurisprudence from the University of Detroit, and an L.L.M. in taxation from New York University.

Before entering law school, Williams spent 10 years as a teacher and coach in the Detroit public school system.

Williams is active in the Nashville area community, serving as a board member with several organizations. He is treasurer and finance committee chair of the Nashville Public Television Board of Directors, and former treasurer of the Board of Directors of the Nashville Symphony where he continues to serve on the Board. Some of Williams' other board memberships include the Nashville Sports Council, Tennessee Sports Hall of Fame, Adventure Science Center, 100 Black Men of Middle Tennessee, the Community Foundation, Special Olympics of Tennessee, and the Center for Nonprofit Management.

Williams also supports youth athletic programs in the Nashville community.

Professionally, Williams is an active member of the American Corporate Counsel Association, the National Association of College and University Attorneys and the American Bar Association. He is a past member of the Continuing Legal Education committee of both the Nashville Bar Association and the NACUA. As a member of ABA's Section of Business Law, Williams has served as a member of the Corporate Counsel Committee. He held terms on two prestigious legal committees – the ABA Standing Committee on Public Education and the ABA Section on Legal Education and Admissions Standards Review Committee.

He recently completed consecutive three-year terms as a member of the Nashville branch of the Atlanta Federal Reserve Board.

Williams also is a member of the American Law Institute, and a past member of the Harry Phillips Inn of Court. He has served on a number of ABA Accreditation site visits of law schools and has completed a term on the Membership Review Committee of the American Association of Law Schools. Williams has written, lectured and participated in many seminars on topics of tax law, sports law, law and education, and legal history. Williams recently completed a three-year term on the board of directors for the National Association for Colleges and University Attorneys. He is serving a second term on Nashville Mayor Karl Dean's Procurement Standards Board.

Williams has taught at the law schools of the University of Detroit, Capital University, Ohio State University and Vanderbilt, and directed the Ohio State University Law Program in Oxford, England in 1992 and 1995. He was elected outstanding law professor at both the University of Detroit and Ohio State University.

Williams and his wife, Gail, have four children: Erika, who is a grade school teacher in Detroit, and is a graduate of Eastern Michigan University; David Williams III, who is a two-time graduate of Bowling Green State University, and is an academic counselor at Michigan State University; Samantha, who recently graduated from Brown University, where she was a member of the swim team, and is now working in Washington, DC; and Nicholas, who is a senior at University School of Nashville and competes in cross country, basketball, track and soccer; Gail is a graduate of the University of Michigan and the University of Detroit College of Law and serves as the Associate Director of Community Relations of Vanderbilt. She is serving her third year as President of the University School of Nashville Board of Trustees and is the past Chair of the Metro Transit Authority where she continues to serve as a Board member. In addition, Gail serves on the Boards of many non-profit organizations, including The Frist Center, The Women's Fund Advisory Board, and the YWCA.