



UNIVERSITY ADMINISTRATION

Nicholas S. Zeppos, Chancellor



Chancellor Nicholas S. Zeppos was raised in Milwaukee, where he spent many an afternoon watching the great Hank Aaron of the Braves slug home runs in the old County Stadium.

Named Vanderbilt's eighth chancellor in 2008, Zeppos has taken a keen interest in athletics at Vanderbilt during his more than two decades at the university.

"I don't do the operations," Zeppos said. "I don't call the plays, I don't throw the passes. I see my job as simply trying to do whatever I can to support all of the talented people who do these things."

This support has included the endorsement of an athletics capital improvement plan expected to surpass \$50 million, which orchestrates efforts to improve the student experience for athletes and assists with recruiting.

"One thing I consider the ultimate compliment is when a coach calls me and says, 'I've got a couple of recruits here. Could you meet them?'"

A distinguished legal scholar, teacher and executive, Zeppos served from 2002 to February 2008 as Vanderbilt's chief academic officer, overseeing the university's undergraduate, graduate and professional education programs and research in liberal arts and sciences, engineering, music, education, business, law, and divinity. As provost and vice chancellor, he chaired Vanderbilt's budgeting and capital planning council, as well as oversaw the dean of students and dean of admissions.

Zeppos has led a number of important initiatives at Vanderbilt, including the planning process for The Commons, a landmark transformation of the first-year experience; the Strategic Academic Planning Group; innovative efforts in undergraduate admissions and financial aid; and the development of new programs in Jewish studies, law and economics, and genetics, among others.

In a bold move to strengthen Vanderbilt's commitment to admitting undergraduates on the basis of accomplishment and achievement, rather than

their ability to pay, in 2009, Zeppos created an expanded financial aid program. By replacing undergraduate need-based loans with grant and scholarship assistance, this transformative initiative opened the university's doors wider to highly talented and qualified students of all economic, cultural and geographical backgrounds. The expanded aid program is funded by a combination of strategic budget allocations and the university's Shape the Future fundraising campaign, which under Zeppos' leadership exceeded its \$1.25 billion goal two years ahead of schedule and set a new target of \$1.75 billion by 2011.

Zeppos was recognized with five teaching awards at the law school before serving as an associate dean, associate provost, and provost and vice chancellor for academic affairs. He also served as interim chancellor for eight months prior to being formally appointed as Vanderbilt's eighth chancellor on March 1, 2008. He is a member of the 2010-11 executive committee of the Southeastern Conference.

In the Nashville community, Zeppos serves on the boards of the Nashville

Area Chamber of Commerce and the Nashville Alliance for Public Education.

From 1982 to 1987, Zeppos practiced law in Washington, D.C., at the United States Department of Justice and at Wilmer, Cutler & Pickering, where he specialized in appellate litigation involving complex regulatory, statutory and constitutional matters.

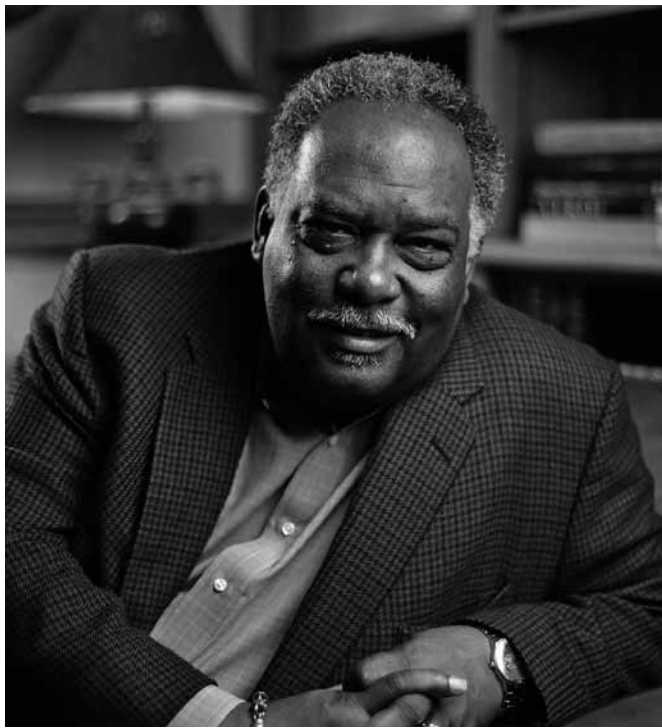
Zeppos is a 1979 magna cum laude graduate of the University of Wisconsin Law School, where he served as editor in chief of the Wisconsin Law Review and was selected as the outstanding graduate of his class. He studied history during his undergraduate years at the university, where he was a 1976 Phi Beta Kappa graduate.

He is married to Lydia A. Howarth, a graduate of the University of Chicago and Lawrence University, who is an editor. They have two sons, Benjamin and Nicholas.



UNIVERSITY ADMINISTRATION

David Williams II, Vice Chancellor for Student Affairs and Athletics



Few Commodores enjoy Vanderbilt Athletics' successes more than Vice Chancellor David Williams II.

Whether supporting coaches and student-athletes, presiding over important athletic activities, or debating strategic policy changes in Commodore athletics, Williams plays a key leadership role in the administration of Vanderbilt Athletics.

For the last seven years, Williams has guided Vanderbilt Athletics into a bold new direction while serving as Vice Chancellor for University Affairs and Athletics.

Under Williams, the Vanderbilt program has many successes on and off the field of competition. Williams has directed an initiative to more fully integrate Commodore athletics into the total Vanderbilt experience.

Today, Williams' efforts have placed the Vanderbilt program among the most innovative in the nation. Since sweeping changes were initiated in 2003, Williams has firmly placed his stamp on the program. He has overseen the recruitment and hiring of seven outstanding head coaches. His tenure has witnessed substantial improvement in academic performance by Vanderbilt student-athletes. Williams also has addressed numerous facility upgrades, including an extensive refurbishing of Vanderbilt Stadium, expansion of Hawkins Field, addition of new tennis courts and renovations in Memorial Gym.

Under Williams, Vanderbilt Athletics have prospered. Since 2006-07, at least eight sports have participated in postseason action each year. Eight Vanderbilt athletes have been selected in the first round of their respective sports in the last five years. Off the field, student-athletes' collective GPA has reached its highest level in more than a decade. In addition, numerous teams and student-athletes have engaged in overseas travel.

Athletics is but a small part of Williams' influential Vanderbilt role. Williams also serves as General Counsel directing a staff of 14 attorneys and Secretary of Vanderbilt and its nationally recognized Medical Center. In addition, he oversees the Office of Risk Management, Compliance and Conflict of Interest functions, and the operations of the Vanderbilt University Board of Trust.

Williams' campus participation also includes a tenured full professorship at the School of Law, lecturing on Tax Law, Sports Law and Education Law. He has taught a course on Law and Higher Education at Peabody College, and from time to time, courses in the undergraduate curriculum.

Williams has reached outside of the Vanderbilt community in the area of intercollegiate sports. Williams served as a member of the SEC team that negotiated the recent SEC/ESPN/CBS contract, and is beginning a three-year term on the NCAA Division I Academic Cabinet.

He also serves as a member of the NCAA Infraction Appeals Committee.

Williams was named Vice Chancellor, General Counsel and Secretary of Vanderbilt in 2000. His role moved toward administration of Vanderbilt student affairs and athletics in 2002.

Williams came to Vanderbilt after serving in numerous administrative roles at Ohio State University over a 14-year period. When he accepted the Vanderbilt role, Williams was Vice President of Student and Urban/Community Affairs and Professor of Law at Ohio State.

A native of Detroit, Mich., Williams received a Bachelor of Science in Social Science and Master of Arts in Education from Northern Michigan University where he was a member of the track team. He also earned a Master of Business Administration and a Doctor of Jurisprudence from the University of Detroit, and an L.L.M. in taxation from New York University.

Before entering law school, Williams spent 10 years as a teacher and coach in the Detroit public school system.

Williams is active in the Nashville area community, serving as an executive member and director with several organizations. He is treasurer and finance committee chair of both the Nashville Symphony Board of Directors and Nashville Public Television. Some of Williams' other board memberships include the Nashville Sports Council, Tennessee Sports Hall of Fame, Adventure Science Center, 100 Black Men of Middle Tennessee, the Nashville Rotary and Special Olympics Tennessee.

Professionally, Williams is an active member of the American Corporate Counsel Association, the National Association of College and University Attorneys and the American Bar Association. He is a member of the Continuing Legal Education committee of both the Nashville Bar Association and the NACUA. As a member of ABA's Section of Business Law, Williams has served as a member of the Corporate Counsel Committee. He held terms on two prestigious legal committees – the ABA Standing Committee on Public Education and the ABA Section on Legal Education and Admissions Standards Review Committee.

Williams also is a member of the American Law Institute, and a past member of the Harry Phillips Inn of Court. He has served on a number of ABA Accreditation site visits of law schools and has completed a term on the Membership Review Committee of the American Association of Law Schools. Williams has written, lectured and participated in many seminars on topics of tax law, sports law, law and education, and legal history. Williams was recently elected to a three-year term on the board of directors for the National Association for Colleges and University Attorneys.

Williams has taught at the law schools of the University of Detroit, Capital University, the Ohio State University and Vanderbilt, and directed the Ohio State University Law Program in Oxford, England in 1992 and 1995. He was elected outstanding law professor at both the University of Detroit and Ohio State.

Williams and his wife, Gail, have two children: Samantha, who is a varsity swimmer and rising junior at Brown University, and Nicholas, who is a 10th grader at University School of Nashville and competes in cross country, basketball, track and soccer. His wife serves as the Associate Director of Community Relations at Vanderbilt, is president of the University School of Nashville Board of Trustees, and is the immediate past chair of the Metro Transit Authority.